



The 2011 BUDGET Table of Contents

General Purposes Budget

(approved April 4, 2011)

General Purposes Budget Table of Contents
Schedule A - 2011 General Purposes Budget Expense Summary
Schedule B - 2011 General Purposes Budget Summary of Revenue
and Expense
2011 General Purposes Budget Responsibility Centre Summary

Capital Budget

(approved May 16, 2011)

Capital Budget Table of Contents
Schedule A - 2011-2015 Capital Projects Budget All Services
Summary

2011-2015 Capital Projects
Fire Services
Municipal Works
Parks
Transportation Services
Recreation & Culture
Planning, Building & Development
Library
Museums
Information Systems
General Government

Municipal Utility Budget

(approved April 18, 2011)

Municipal Utility Budget Table of Contents
Water Fund Summary
Sewer Fund Summary

GENERAL PURPOSES BUDGET

TABLE OF CONTENTS

Schedule A - Summary of Expenses

Schedule B - Summary of Revenues and Expenses

Summaries

City Council, Committees, Boards and Services

Administrative Services

Fire Services and Building Services

Municipal Works Services

Cemeteries and Parks

Transportation Services

Recreation and Culture Services

Planning Services, Business Development Services

Summary of All Responsibility Centers

CITY OF NIAGARA FALLS
2011 GENERAL PURPOSES BUDGET
 RESPONSIBILITY CENTER SUMMARY

Schedule A

SUMMARY OF ALL RESPONSIBILITY CENTERS

CITY COUNCIL, COMMITTEES, BOARDS AND SERVICES
 ADMINISTRATIVE SERVICES
 FIRE SERVICES AND BUILDING SERVICES
 MUNICIPAL WORKS SERVICES
 PARKS & CEMETERIES
 TRANSPORTATION SERVICES
 RECREATION AND CULTURE SERVICES
 PLANNING SERVICES, BUSINESS DEVELOPMENT SERVICES
 SUMMARY OF ALL RESPONSIBILITY CENTERS

BUDGET TO BUDGET COMPARISON			
2011 EXPENSE BUDGET	2010 EXPENSE BUDGET	\$ Variance More or (Less) than the 2010 Budget	% Variance
6,677,077	6,514,311	162,766	2.50
20,970,045	20,227,981	742,064	3.67
20,210,990	18,791,786	1,419,204	7.55
20,899,607	21,017,782	(118,175)	(0.56)
4,620,852	4,839,573	(218,721)	(4.52)
11,310,954	10,861,239	449,715	4.14
8,534,694	6,684,502	1,850,192	27.68
1,872,923	1,861,893	11,030	0.59
95,097,142	90,799,067	4,298,075	4.73

**CITY OF NIAGARA FALLS
2011 GENERAL PURPOSES BUDGET
SUMMARY OF REVENUE AND EXPENSE**

SCHEDULE B

	2011 BUDGET	2010 BUDGET	\$ Variance More or (Less) than the 2010 Budget	% Variance
REVENUES				
TAXATION CITY GENERAL & URBAN SERVICE	50,424,548	46,733,919	3,690,629	7.90
TAXATION WASTE MANAGEMENT	6,574,375	6,731,192	(156,817)	(2.33)
TAXATION OTHER CHARGES	34,000	34,000	-	0.00
PAYMENT IN LIEU OF TAXATION	10,331,363	10,068,947	262,416	2.61
GRANTS	2,467,402	3,041,500	(574,098)	(18.88)
LICENCES	430,000	430,000	-	0.00
PERMITS	1,695,073	1,724,861	(29,788)	(1.73)
RENTS	103,732	111,468	(7,736)	(6.94)
SERVICE CHARGES	25,000	25,000	-	0.00
USER FEES	6,243,625	6,249,446	(5,821)	(0.09)
CONCESSIONS	53,500	134,000	(80,500)	(60.07)
FINES	713,000	713,000	-	0.00
PENALTIES AND INTEREST	2,600,000	2,500,000	100,000	4.00
INVESTMENT INCOME	1,920,000	1,815,000	105,000	5.79
DONATIONS	21,000	21,000	-	0.00
SALES	1,213,400	1,142,717	70,683	6.19
OTHER REVENUE	4,070,957	3,546,024	524,933	14.80
INTERNAL TRANSFERS	3,944,543	3,636,430	308,113	8.47
TRANSFERS FROM RESERVES, RESERVE FUNDS	2,231,624	2,140,563	91,061	4.25
TOTAL REVENUES	95,097,142	90,799,067	4,298,075	4.73
EXPENSES				
SALARIES AND WAGES	38,348,433	36,786,643	1,561,790	4.25
EMPLOYEE BENEFITS	9,024,919	8,827,574	197,345	2.24
LONG TERM DEBT INTEREST CHARGES	3,001,005	1,459,270	1,541,735	105.65
LONG TERM DEBT PRINCIPAL PAYMENTS	3,879,601	3,157,192	722,409	22.88
MATERIALS AND SERVICES	13,618,447	13,136,500	481,947	3.67
CONTRACT SERVICES	15,848,735	10,354,932	5,493,803	53.05
RENTS AND FINANCIAL	625,300	418,850	206,450	49.29
TRANSFERS TO BOARDS, AGENCIES, COMMISSIONS	472,424	6,543,633	(6,071,209)	(92.78)
TRANSFERS TO CAPITAL	4,594,305	4,449,265	145,040	3.26
TRANSFERS TO RESERVES, RESERVE FUNDS	2,076,973	2,269,067	(192,094)	(8.47)
INTERNAL TRANSFERS	3,607,000	3,396,141	210,859	6.21
TOTAL EXPENSES	95,097,142	90,799,067	4,298,075	4.73
REVENUES LESS EXPENSES	-	-	-	0.00

CITY OF NIAGARA FALLS
2011 GENERAL PURPOSES BUDGET
 RESPONSIBILITY CENTER SUMMARY

CITY COUNCIL/COMMITTEES/BOARDS/GRANTS

CITY COUNCIL

MAYOR AND MEMBERS OF COUNCIL [111000]
 OFFICE OF MAYOR AND COUNCIL SUPPORT [112000]

COMMITTEES

RECREATION COMMITTEE [113005]
 ARTS AND CULTURE COMMITTEE [113010]
 COMMITTEE OF ADJUSTMENT [113015]
 PARK IN THE CITY [113030]
 TRAILS AND BIKEWAYS COMMITTEE [113040]
 MAYOR'S YOUTH ADVISORY COMMITTEE [113050]
 SLEEP CHEAP [113055]
 MUNICIPAL HERITAGE COMMITTEE [813000]

BOARDS

NIAGARA DISTRICT AIRPORT SERVICES [361000]
 NIAGARA FALLS LIBRARY BOARD [740000]
 MUSEUMS SERVICES [752001]
 NIAGARA FALLS ILLUMINATION BOARD [821006]

GRANTS

OPG COMMUNITY IMPACT AGREEMENT [129001]
 NIAGARA GENERAL HOSPITAL FOUNDATION [511000]
 ST.JOHN'S AMBULANCE NIAGARA [521000]
 PROJECT SHARE-PERMISSIVE GRANTS [610001]
 WOMEN'S PLACE IN SOUTH NIAGARA-PERMISSIVE GRANT [610002]
 YWCA-PERMISSIVE GRANTS [610003]
 WINTER FESTIVAL OF LIGHTS-TOURISM DEVELOPMENT [821007]
 NIAGARA FALLS TOURISM-TOURISM DEVELOPMENT [821008]

OTHER GOVERNANCE AND SUPPORT [119000]

CITY COUNCIL/COMMITTEES/BOARDS/GRANTS TOTAL

	BUDGET TO BUDGET COMPARISON				ACTUAL TO BUDGET COMPARISON			
	2011	2010	\$ Variance	% Variance	2010	2010	\$ Variance	% Variance
	NET	NET	More or (Less) than	More or (Less) than	NET	NET	More or (Less) than	More or (Less) than
	BUDGET	BUDGET	the 2010 Budget	the 2010 Budget	ACTUAL	BUDGET	the 2010 Budget	the 2010 Budget
MAYOR AND MEMBERS OF COUNCIL [111000]	344,806	360,157	(15,351)	(4.26)	343,756	360,157	(16,401)	(4.55)
OFFICE OF MAYOR AND COUNCIL SUPPORT [112000]	267,887	266,754	1,133	0.42	258,306	266,754	(8,448)	(3.17)
RECREATION COMMITTEE [113005]	9,148	7,248	1,900	26.21	7,902	7,248	654	9.02
ARTS AND CULTURE COMMITTEE [113010]	7,000	5,400	1,600	29.63	4,526	5,400	(874)	(16.19)
COMMITTEE OF ADJUSTMENT [113015]	(12,045)	10,070	(22,115)	(219.61)	(21,907)	10,070	(31,977)	(317.55)
PARK IN THE CITY [113030]	22,500	5,000	17,500	350.00	11,290	5,000	6,290	125.80
TRAILS AND BIKEWAYS COMMITTEE [113040]	-	1,600	(1,600)	(100.00)	1,018	1,600	(582)	(36.38)
MAYOR'S YOUTH ADVISORY COMMITTEE [113050]	1,500	1,500	-	0.00	1,191	1,500	(309)	(20.60)
SLEEP CHEAP [113055]	-	-	-	0.00	-	-	-	0.00
MUNICIPAL HERITAGE COMMITTEE [813000]	11,000	12,415	(1,415)	(11.40)	10,454	12,415	(1,961)	(15.80)
NIAGARA DISTRICT AIRPORT SERVICES [361000]	89,291	89,291	-	0.00	89,291	89,291	-	0.00
NIAGARA FALLS LIBRARY BOARD [740000]	3,851,285	3,752,931	98,354	2.62	3,751,979	3,752,931	(952)	(0.03)
MUSEUMS SERVICES [752001]	648,171	484,852	163,319	33.68	483,361	484,852	(1,491)	(0.31)
NIAGARA FALLS ILLUMINATION BOARD [821006]	38,550	36,050	2,500	6.93	38,550	36,050	2,500	6.93
OPG COMMUNITY IMPACT AGREEMENT [129001]	-	-	-	0.00	-	-	-	0.00
NIAGARA GENERAL HOSPITAL FOUNDATION [511000]	50,000	50,000	-	0.00	-	50,000	(50,000)	(100.00)
ST.JOHN'S AMBULANCE NIAGARA [521000]	32,900	32,900	-	0.00	32,900	32,900	-	0.00
PROJECT SHARE-PERMISSIVE GRANTS [610001]	298,400	298,400	-	0.00	298,400	298,400	-	0.00
WOMEN'S PLACE IN SOUTH NIAGARA-PERMISSIVE GRANT [610002]	19,350	19,350	-	0.00	19,350	19,350	-	0.00
YWCA-PERMISSIVE GRANTS [610003]	51,333	51,333	-	0.00	51,333	51,333	-	0.00
WINTER FESTIVAL OF LIGHTS-TOURISM DEVELOPMENT [821007]	342,000	342,000	-	0.00	342,000	342,000	-	0.00
NIAGARA FALLS TOURISM-TOURISM DEVELOPMENT [821008]	360,000	360,000	-	0.00	360,000	360,000	-	0.00
OTHER GOVERNANCE AND SUPPORT [119000]	8,000	8,000	-	0.00	5,703	8,000	(2,297)	(28.71)
CITY COUNCIL/COMMITTEES/BOARDS/GRANTS TOTAL	6,441,076	6,195,251	245,825	3.97	6,089,403	6,195,251	(105,848)	(1.71)

CITY OF NIAGARA FALLS
2011 GENERAL PURPOSES BUDGET
 RESPONSIBILITY CENTER SUMMARY

	BUDGET TO BUDGET COMPARISON				ACTUAL TO BUDGET COMPARISON			
	2011 NET BUDGET	2010 NET BUDGET	\$ Variance More or (Less) than the 2010 Budget	% Variance	2010 NET ACTUAL	2010 NET BUDGET	\$ Variance More or (Less) than the 2010 Budget	% Variance
CHIEF ADMINISTRATIVE OFFICER								
CHIEF ADMINISTRATIVE OFFICER AND SUPPORT [120000]	411,856	411,816	40	0.01	402,997	411,816	(8,819)	(2.14)
EXEC.DIR.OF CORPORATE SERVICES AND SUPPORT [121010]	-	175,251	(175,251)	(100.00)	41,842	175,251	(133,409)	(76.12)
COMMUNITY SERVICE DIRECTORS AND SUPPORT [122005]	-	250,151	(250,151)	(100.00)	79,984	250,151	(170,167)	(68.03)
RISK MANAGEMENT SERVICES-CLAIM SERVICES [122015]	340,000	340,000	-	0.00	387,397	340,000	47,397	13.94
RISK MANAGEMENT SERVICES-POLICY SERVICES [122025]	143,633	110,635	32,998	29.83	243,633	110,635	132,998	120.21
OTHER CORPORATE MANAGEMENT AND SUPPORT [129000]	(6,821,526)	(6,757,007)	(64,519)	0.95	(5,886,030)	(6,757,007)	870,977	(12.89)
LAND DEVELOPMENT & SALES [129003]	-	-	-	0.00	-	-	-	0.00
PEOPLE MOVER [129100]	-	-	-	0.00	25,987	-	25,987	100.00
DOCTOR RECRUITMENT [129200]	-	-	-	0.00	-	-	-	0.00
	(5,926,037)	(5,469,154)	(456,883)	8.35	(4,704,190)	(5,469,154)	764,964	(13.99)
HUMAN RESOURCES								
LABOUR AND EMPLOYEE RELATIONS SERVICES [142005]	429,106	421,321	7,785	1.85	382,482	421,321	(38,839)	(9.22)
STAFFING AND COMPENSATION SERVICES [142010]	2,359,660	1,493,000	866,660	58.05	1,331,707	1,493,000	(161,293)	(10.80)
WSIB, HEALTH, SAFETY, SICK SERVICES [142015]	1,034,435	1,035,769	(1,334)	(0.13)	1,023,248	1,035,769	(12,521)	(1.21)
TRAINING AND DEVELOPMENT SERVICES [142020]	105,000	105,000	-	0.00	95,300	105,000	(9,700)	(9.24)
EMPLOYEE BENEFIT SERVICES [142025]	50,000	50,000	-	0.00	44,853	50,000	(5,147)	(10.29)
PAYROLL SERVICES [142040]	149,261	150,344	(1,083)	(0.72)	165,284	150,344	14,940	9.94
	4,127,462	3,255,434	872,028	26.79	3,042,874	3,255,434	(212,560)	(6.53)
CLERKS/BYLAW SERVICES								
ELECTION SERVICES [115000]	50,000	16,825	33,175	197.18	67,714	16,825	50,889	302.46
CLERKS SERVICES [131010]	743,044	756,489	(13,445)	(1.78)	749,393	756,489	(7,096)	(0.94)
BYLAW ENFORCEMENT SERVICES [131100]	365,486	349,215	16,271	4.66	418,460	349,215	69,245	19.83
BYLAW INFRACTION SERVICES [131105]	-	-	-	0.00	(16,784)	-	(16,784)	100.00
ANIMAL CONTROL SERVICES [229000]	477,542	477,542	-	0.00	481,535	477,542	3,993	0.84
	1,636,072	1,600,071	36,001	2.25	1,700,318	1,600,071	100,247	6.27
LEGAL SERVICES								
CORPORATE LEGAL SERVICES [124000]	663,364	656,518	6,846	1.04	756,166	656,518	99,648	15.18
FINANCIAL SERVICES								
DEBT AND INVESTMENT SERVICES [123005]	48,684	153,428	(104,744)	(68.27)	(341,215)	153,428	(494,643)	(322.39)
AUDITING SERVICES [123010]	60,000	60,000	-	0.00	49,069	60,000	(10,931)	(18.22)
CAPITAL ASSET MANAGEMENT & ACCOUNTING SVCS [123015]	219,237	91,859	127,378	138.67	105,216	91,859	13,357	14.54
PROPERTY TAXATION [125005]	(50,181,458)	(46,485,290)	(3,696,168)	7.95	(47,406,611)	(46,485,290)	(921,321)	1.98
TAXATION REGIONAL LEVY [125010]	-	-	-	0.00	(1)	-	(1)	100.00
TAXATION SCHOOL BOARDS [125015]	-	-	-	0.00	(1)	-	(1)	100.00
WASTE MANAGEMENT TAXATION [125020]	156,817	-	156,817	100.00	-	-	-	0.00
TAXATION OTHER LEVY CHARGES [125025]	(2,624,000)	(2,624,000)	-	0.00	(2,775,164)	(2,624,000)	(151,164)	5.76
TAXATION PAYMENTS IN LIEU [125030]	(10,331,363)	(10,349,547)	18,184	(0.18)	(10,314,355)	(10,349,547)	35,192	(0.34)
TAXATION SERVICES FOR FEES [125035]	(53,314)	(55,211)	1,897	(3.44)	(129,585)	(55,211)	(74,374)	134.71
REVENUE AND RECEIVABLE SERVICES [133005]	451,354	434,206	17,148	3.95	308,077	434,206	(126,129)	(29.05)
ACCOUNTING AND REPORTING SERVICES [133010]	345,264	406,568	(61,304)	(15.08)	619,586	406,568	213,018	52.39
	(61,908,779)	(58,367,987)	(3,540,792)	6.07	(59,884,984)	(58,367,987)	(1,516,997)	2.60
INFORMATION SERVICES								
INFORMATION SOFTWARE SERVICES [143010]	1,432,453	1,396,745	35,708	2.56	1,367,378	1,396,745	(29,367)	(2.10)
INFORMATION HARDWARE SERVICES [143020]	305,000	292,000	13,000	4.45	274,005	292,000	(17,995)	(6.16)
DATA, VOICE, COMMUNICATION SERVICES [143030]	473,400	473,400	-	0.00	452,473	473,400	(20,927)	(4.42)
	2,210,853	2,162,145	48,708	2.25	2,093,856	2,162,145	(68,289)	(3.16)
OTHER GENERAL GOVERNMENT SERVICES [190000]	3,000	3,000	-	0.00	6,045	3,000	3,045	101.50
ADMINISTRATIVE SERVICES TOTAL	(59,194,065)	(56,159,973)	(3,034,092)	5.40	(56,989,915)	(56,159,973)	(829,942)	1.48

CITY OF NIAGARA FALLS
2011 GENERAL PURPOSES BUDGET
 RESPONSIBILITY CENTER SUMMARY

FIRE SERVICES AND BUILDING SERVICES

FIRE SERVICES

BUDGET TO BUDGET COMPARISON					ACTUAL TO BUDGET COMPARISON			
	2011 NET BUDGET	2010 NET BUDGET	\$ Variance More or (Less) than the 2010 Budget	% Variance	2010 NET ACTUAL	2010 NET BUDGET	\$ Variance More or (Less) than the 2010 Budget	% Variance
FIRE SUPPRESSION SERVICES [211000]	13,946,176	12,608,591	1,337,585	10.61	12,947,866	12,608,591	339,275	2.69
FIRE TRAINING SERVICES [212000]	431,036	320,377	110,659	34.54	374,566	320,377	54,189	16.91
FIRE PREVENTION SERVICES [213000]	963,446	916,292	47,154	5.15	1,038,289	916,292	121,997	13.31
FIRE COMMUNICATION SERVICES [214000]	548,095	513,008	35,087	6.84	540,703	513,008	27,695	5.40
FIRE FACILITIES SERVICES [215000]	657,518	653,275	4,243	0.65	668,469	653,275	15,194	2.33
OTHER FIRE SERVICES [219000]	746,204	766,642	(20,438)	(2.67)	725,189	766,642	(41,453)	(5.41)
FIRE PUBLIC EDUCATION [219002]	-	-	-	0.00	(834)	-	(834)	100.00
EMERGENCY MEASURES SERVICES [230000]	7,000	7,000	-	0.00	1,733	7,000	(5,267)	(75.24)
	17,299,475	15,785,185	1,514,290	9.59	16,295,981	15,785,185	510,796	3.24

BUILDING SERVICES

BUILDING INSPECTION SERVICES [221000]	-	-	-	0.00	-	-	-	0.00
PROPERTY STANDARDS SERVICES [224000]	213,338	210,175	3,163	1.50	191,602	210,175	(18,573)	(8.84)
FACILITY SERVICES [375000]	1,113,445	1,147,194	(33,749)	(2.94)	1,147,008	1,147,194	(186)	(0.02)

FIRE SERVICES AND BUILDING SERVICES TOTAL

	18,626,258	17,142,554	1,483,704	8.66	17,634,591	17,142,554	492,037	2.87
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CITY OF NIAGARA FALLS
2011 GENERAL PURPOSES BUDGET
 RESPONSIBILITY CENTER SUMMARY

MUNICIPAL WORKS SERVICES

		BUDGET TO BUDGET COMPARISON				ACTUAL TO BUDGET COMPARISON				
		2011 NET BUDGET	2010 NET BUDGET	\$ Variance More or (Less) than the 2010 Budget	% Variance	2010 NET ACTUAL	2010 NET BUDGET	\$ Variance More or (Less) than the 2010 Budget	% Variance	
MUNICIPAL WORKS SERVICES										
ROADWAY SERVICES										
	PAVED SURFACE MAINTENANCE SERVICES	[311000]	4,793,138	5,062,056	(268,918)	(5.31)	5,560,694	5,062,056	498,638	9.85
	UNPAVED SURFACE MAINTENANCE SERVICES	[312000]	200,063	591,463	(391,400)	(66.17)	432,122	591,463	(159,341)	(26.94)
	SIDEWALK MAINTENANCE SERVICES	[313000]	905,516	909,943	(4,427)	(0.49)	953,413	909,943	43,470	4.78
	DRAINAGE DITCH, CULVERT MAINTENANCE SERVICES	[314000]	299,300	243,019	56,281	23.16	177,400	243,019	(65,619)	(27.00)
	FORESTRY	[316000]	675,628	740,742	(65,114)	(8.79)	606,717	740,742	(134,025)	(18.09)
	ROADSIDE MAINTENANCE SERVICES	[315000]	754,098	675,899	78,199	11.57	635,618	675,899	(40,281)	(5.96)
	OTHER ROADWAY SERVICES	[319000]	1,572,540	1,320,212	252,328	19.11	1,204,416	1,320,212	(115,796)	(8.77)
			9,200,283	9,543,334	(343,051)	(3.59)	9,570,380	9,543,334	27,046	0.28
WINTER CONTROL SERVICES										
	PAVED SURFACE MAINTENANCE SERVICES	[321000]	2,338,180	2,741,170	(402,990)	(14.70)	2,826,135	2,741,170	84,965	3.10
	SIDEWALK MAINTENANCE SERVICES	[323000]	351,859	389,737	(37,878)	(9.72)	210,724	389,737	(179,013)	(45.93)
			2,690,039	3,130,907	(440,868)	(14.08)	3,036,859	3,130,907	(94,048)	(3.00)
STREET LIGHTING SERVICES										
	STREET LIGHTING MAINTENANCE SERVICES	[351000]	419,440	402,325	17,115	4.25	401,330	402,325	(995)	(0.25)
	STREET LIGHTING POWER CHARGES	[352000]	605,650	545,000	60,650	11.13	537,028	545,000	(7,972)	(1.46)
			1,025,090	947,325	77,765	8.21	938,358	947,325	(8,967)	(0.95)
ENGINEERING SERVICES										
	ENGINEERING ADMINISTRATION SERVICES	[371010]	247,218	348,086	(100,868)	(28.98)	530,211	348,086	182,125	52.32
	DEVELOPMENT SERVICES	[372000]	253,725	246,180	7,545	3.06	409,526	246,180	163,346	66.35
	INFRASTRUCTURE SERVICES	[371040]	128,486	228,381	(99,895)	(43.74)	99,783	228,381	(128,598)	(56.31)
	PROJECT AND CONSTRUCTION SERVICES	[373000]	1,481,616	1,362,364	119,252	8.75	1,342,295	1,362,364	(20,069)	(1.47)
			2,111,045	2,185,011	(73,966)	(3.39)	2,381,815	2,185,011	196,804	9.01
FLEET AND EQUIPMENT SERVICES										
	FLEET SERVICES	[374000]	(447,687)	(484,417)	36,730	(7.58)	102,552	(484,417)	586,969	(121.17)
			(447,687)	(484,417)	36,730	(7.58)	102,552	(484,417)	586,969	(121.17)
STORM SEWER SERVICES										
	STORM SEWER SYSTEM MAINTENANCE SERVICES	[421000]	1,738,639	1,489,213	249,426	16.75	1,258,593	1,489,213	(230,620)	(15.49)
	RECYCLING COLLECTION SERVICES	[461000]	29,195	141,478	(112,283)	(79.36)	154,103	141,478	12,625	8.92
			1,767,834	1,630,691	137,143	8.41	1,412,696	1,630,691	(217,995)	(13.37)
PEST CONTROL SERVICES										
	RAILWAY MAINTENANCE	[342025]	5,000	10,000	(5,000)	(50.00)	44	10,000	(9,956)	(99.56)
			55,000	60,000	(5,000)	(8.33)	47,553	60,000	(12,447)	(20.75)
MUNICIPAL WORKS SERVICES TOTAL										
			16,406,604	17,022,851	(616,247)	(3.62)	17,490,257	17,022,851	467,406	2.75

CITY OF NIAGARA FALLS
2011 GENERAL PURPOSES BUDGET
 RESPONSIBILITY CENTER SUMMARY

TRANSPORTATION SERVICES

TRANSIT

	BUDGET TO BUDGET COMPARISON				ACTUAL TO BUDGET COMPARISON			
	2011 NET BUDGET	2010 NET BUDGET	\$ Variance More or (Less) than the 2010 Budget	% Variance	2010 NET ACTUAL	2010 NET BUDGET	\$ Variance More or (Less) than the 2010 Budget	% Variance
TRANSIT MAINTENANCE	[331000] 2,647,016	2,393,010	254,006	10.61	2,904,632	2,393,010	511,622	21.38
TRANSIT OUTSIDE SERVICES	[331500] (275,403)	(303,893)	28,490	(9.38)	(304,976)	(303,893)	(1,083)	0.36
TRANSIT OPERATIONS	[332000] 721,029	538,026	183,003	34.01	623,478	538,026	85,452	15.88
NIAGARA CHAIR-A-VAN SERVICES	[333000] 398,428	398,428	-	0.00	398,428	398,428	-	0.00
TRANSIT FACILITIES	[335000] 210,551	198,051	12,500	6.31	170,505	198,051	(27,546)	(13.91)
TRANSIT - SPECIAL OPERATIONS	[336000] 24,157	44,575	(20,418)	(45.81)	9,957	44,575	(34,618)	(77.66)
TRANSIT ADMINISTRATION	[339000] 169,226	192,041	(22,815)	(11.88)	280,883	192,041	88,842	46.26
	3,895,004	3,460,238	434,766	12.56	4,082,907	3,460,238	622,669	17.99

PARKING

PARKING LOT MAINTENANCE SERVICES	[341000] 10,869	(5,495)	16,364	(297.80)	28,699	(5,495)	34,194	(622.27)
PARKING LOT #1 (PARK/ZIMMERMAN)	[341101] (14,181)	(13,137)	(1,044)	7.95	(13,673)	(13,137)	(536)	4.08
PARKING LOT #2 (PARK/ERIE)	[341102] (12,280)	(12,280)	-	0.00	(7,036)	(12,280)	5,244	(42.70)
PARKING LOT #3 (PARK/ST CLAIR)	[341103] (26,280)	(29,280)	3,000	(10.25)	(40,819)	(29,280)	(11,539)	39.41
PARKING LOT #4 (ELLEN)	[341104] (70,200)	(70,700)	500	(0.71)	(46,129)	(70,700)	24,571	(34.75)
PARKING LOT #5 (COLLEGE/PALMER)	[341105] (1,050)	(1,050)	-	0.00	(1,776)	(1,050)	(726)	69.14
PARKING LOT #6 (VACANT)	[341106] 5,745	(14,921)	20,666	(138.50)	5,823	(14,921)	20,744	(139.03)
PARKING LOT #7 (HURON/ONTARIO)	[341107] (3,188)	(3,203)	15	(0.47)	3,299	(3,203)	6,502	(203.00)
PARKING LOT #8 (HURON/ST CLAIR)	[341108] (1,655)	(4,521)	2,866	(63.39)	(8,951)	(4,521)	(4,430)	97.99
PARKING LOT #9 (HURON/ST LAWRENCE)	[341109] 2,242	842	1,400	166.27	1,955	842	1,113	132.19
PARKING LOT #10 (PARK/CRYSLER)	[341110] (26,632)	(26,198)	(434)	1.66	(29,024)	(26,198)	(2,826)	10.79
PARKING LOT #11 (CHIPPAWA LIBRARY)	[341111] 3,650	3,650	-	0.00	5,397	3,650	1,747	47.86
PARKING LOT #12 (SYLVIA PLACE)	[341112] 14,700	14,700	-	0.00	12,369	14,700	(2,331)	(15.86)
PARKING LOT #13 (MAIN)	[341113] 6,345	6,345	-	0.00	6,275	6,345	(70)	(1.10)
PARKING LOT #14 (LUNDY'S LANE)	[341114] 6,800	6,800	-	0.00	4,647	6,800	(2,153)	(31.66)
PARKING LOT #15 (MCGRAIL)	[341115] 1,000	1,000	-	0.00	3,665	1,000	2,665	266.50
PARKING LOT #16 (NF ARENA)	[341116] -	(6,900)	6,900	(100.00)	(16,980)	(6,900)	(10,080)	146.09
PARKING LOT #17 (VACANT)	[341117] (2,400)	-	(2,400)	100.00	-	-	-	0.00
PARKING LOT #18 (KITCHENER/VICTORIA)	[341118] (15,290)	(16,260)	970	(5.97)	(10,173)	(16,260)	6,087	(37.44)
PARKING LOT #19 (CITY HALL)	[341119] (7,026)	(7,026)	-	0.00	(3,713)	(7,026)	3,313	(47.15)
PARKING LOT #20 (BENDER/PALMER)	[341120] (14,200)	(14,200)	-	0.00	(19,923)	(14,200)	(5,723)	40.30
PARKING CONTROL SERVICES	[342005] 28,489	(39,894)	68,383	(171.41)	95,271	(39,894)	135,165	(338.81)
	(114,542)	(231,728)	117,186	(50.57)	(30,797)	(231,728)	200,931	(86.71)

TRAFFIC

TRAFFIC CONTROL SERVICES	[342010] 1,050,759	1,081,650	(30,891)	(2.86)	1,119,593	1,081,650	37,943	3.51
TRAFFIC SIGNS	[342015] 423,399	381,570	41,829	10.96	319,451	381,570	(62,119)	(16.28)
TRAFFIC SIGNALS	[342020] 130,000	176,000	(46,000)	(26.14)	197,967	176,000	21,967	12.48

TRANSPORTATION PLANNING SERVICES
 TRANSPORTATION ADMINISTRATION

TRANSPORTATION PLANNING SERVICES	[342030] 181,340	223,535	(42,195)	(18.88)	175,323	223,535	(48,212)	(21.57)
TRANSPORTATION ADMINISTRATION	[349000] 216,538	222,672	(6,134)	(2.75)	202,298	222,672	(20,374)	(9.15)
	2,002,036	2,085,427	(83,391)	(4.00)	2,014,632	2,085,427	(70,795)	(3.39)

TRANSPORTATION SERVICES TOTAL

	5,782,498	5,313,937	468,561	8.82	6,066,742	5,313,937	752,805	14.17
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CITY OF NIAGARA FALLS
2011 GENERAL PURPOSES BUDGET
 RESPONSIBILITY CENTER SUMMARY

RECREATION AND CULTURE SERVICES

RECREATION PROGRAMS

	BUDGET TO BUDGET COMPARISON				ACTUAL TO BUDGET COMPARISON			
	2011 NET BUDGET	2010 NET BUDGET	\$ Variance More or (Less) than the 2010 Budget	% Variance	2010 NET ACTUAL	2010 NET BUDGET	\$ Variance More or (Less) than the 2010 Budget	% Variance
NIAGARA FALLS ARENA PROGRAMS [722001]	-	(130,645)	130,645	(100.00)	(107,369)	(130,645)	23,276	(17.82)
STAMFORD/BELL ARENA PROGRAMS [722002]	-	(262,918)	262,918	(100.00)	(286,831)	(262,918)	(23,913)	9.10
CHIPPAWA ARENA PROGRAMS [722003]	7,412	(180,841)	188,253	(104.10)	(122,351)	(180,841)	58,490	(32.34)
NIAGARA FALLS ARENA CONCESSIONS [722501]	-	(8,200)	8,200	(100.00)	11,737	(8,200)	19,937	(243.13)
STAMFORD/BELL ARENA CONCESSIONS [722502]	-	(6,550)	6,550	(100.00)	(13,529)	(6,550)	(6,979)	106.55
CHIPPAWA ARENA CONCESSIONS [722503]	(364)	4,677	(5,041)	(107.78)	(72)	4,677	(4,749)	(101.54)
POOLS PROGRAMS [723000]	237,580	213,283	24,297	11.39	229,049	213,283	15,766	7.39
POOLS CONCESSIONS [723501]	(3,500)	-	(3,500)	100.00	(7,877)	-	(7,877)	100.00
CORONATION CENTRE [724001]	224,661	236,796	(12,135)	(5.12)	186,579	236,796	(50,217)	(21.21)
CORONATION CENTRE CAFE [724501]	(11,000)	(15,627)	4,627	(29.61)	(8,585)	(15,627)	7,042	(45.06)
OTHER RECREATION PROGRAMS [729000]	247,429	246,153	1,276	0.52	256,286	246,153	10,133	4.12
CITY FLOAT [729002]	5,000	-	5,000	100.00	-	-	-	0.00
CANADA DAY [729003]	16,000	11,000	5,000	45.45	11,622	11,000	622	5.65
SANTA CLAUS PARADE [729005]	14,000	9,000	5,000	55.56	8,275	9,000	(725)	(8.06)
SPORTS WALL OF FAME [729006]	4,690	4,145	545	13.15	4,690	4,145	545	13.15
FARMER'S MARKET [729011]	-	-	-	0.00	(4,726)	-	(4,726)	100.00
SUMMER PLAYGROUND PROGRAM [729012]	6,000	6,000	-	0.00	6,000	6,000	-	0.00
	747,908	126,273	621,635	492.29	162,898	126,273	36,625	29.00

RECREATION FACILITIES

NIAGARA FALLS MEMORIAL ARENA [732001]	-	454,522	(454,522)	(100.00)	413,239	454,522	(41,283)	(9.08)
STAMFORD/BELL ARENA [732002]	-	487,171	(487,171)	(100.00)	473,641	487,171	(13,530)	(2.78)
CHIPPAWA ARENA [732003]	218,047	434,093	(216,046)	(49.77)	276,523	434,093	(157,570)	(36.30)
GALE CENTRE [732004]	2,271,395	139,520	2,131,875	1528.01	574,777	139,520	435,257	311.97
POOLS MAINTENANCE SERVICES [733000]	333,663	399,723	(66,060)	(16.53)	305,178	399,723	(94,545)	(23.65)
CORONATION CENTRE MAINTENANCE SERVICES [734001]	78,146	76,485	1,661	2.17	67,432	76,485	(9,053)	(11.84)
MACBAIN COMMUNITY CENTRE MAINT SERVICES [734002]	1,206,514	1,187,850	18,664	1.57	1,241,984	1,187,850	54,134	4.56
OTHER RECREATION FACILITIES SERVICES [739000]	843,288	556,671	286,617	51.49	559,567	556,671	2,896	0.52
	4,951,053	3,736,035	1,215,018	32.52	3,912,341	3,736,035	176,306	4.72

OTHER CULTURAL SERVICES

RECREATION, CULTURE MANAGEMENT SERVICES [761000]	35,021	35,021	-	0.00	35,021	35,021	-	0.00
COMMUNITY DEVELOPMENT SERVICES [762000]	287,145	289,707	(2,562)	(0.88)	158,894	289,707	(130,813)	(45.15)
	478,953	479,128	(175)	(0.04)	463,661	479,128	(15,467)	(3.23)

RECREATION AND CULTURE SERVICES TOTAL

	6,500,080	4,666,164	1,833,916	39.30	4,732,815	4,666,164	66,651	1.43
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CITY OF NIAGARA FALLS
2011 GENERAL PURPOSES BUDGET
 RESPONSIBILITY CENTER SUMMARY

		BUDGET TO BUDGET COMPARISON				ACTUAL TO BUDGET COMPARISON				
		2011 NET BUDGET	2010 NET BUDGET	\$ Variance More or (Less) than the 2010 Budget	% Variance	2010 NET ACTUAL	2010 NET BUDGET	\$ Variance More or (Less) than the 2010 Budget	% Variance	
PLANNING SERVICES/BUSINESS DEVELOPMENT SERVICES/CIP's										
PLANNING SERVICES										
	PLANNING SERVICES	[811000]	950,004	1,075,173	(125,169)	(11.64)	834,998	1,075,173	(240,175)	(22.34)
	ZONING SERVICES	[812000]	-	-	-	0.00	-	-	-	0.00
			950,004	1,075,173	(125,169)	(11.64)	834,998	1,075,173	(240,175)	(22.34)
BUSINESS DEVELOPMENT SERVICES										
	BUSINESS DEVELOPMENT SERVICES	[821000]	535,509	504,968	30,541	6.05	496,995	504,968	(7,973)	(1.58)
	SMALL BUSINESS ENTERPRISE CENTRE SERVICES	[823010]	71,684	84,752	(13,068)	(15.42)	(12,274)	84,752	(97,026)	(114.48)
			607,193	589,720	17,473	2.96	484,721	589,720	(104,999)	(17.80)
CIP's										
	COMMUNITY IMPROVEMENT SERVICE - DOWNTOWN	[823005]	-	-	-	0.00	-	-	-	0.00
	COMMUNITY IMPROVEMENT SERVICE - MAIN & FERRY	[823007]	-	-	-	0.00	-	-	-	0.00
			-	-	-	0.00	-	-	-	0.00
PLANNING SERVICES, BUSINESS DEVELOPMENT SERVICES, CIP's TOTAL			1,557,197	1,664,893	(107,696)	(6.47)	1,319,719	1,664,893	(345,174)	(20.73)

CITY OF NIAGARA FALLS
2011 GENERAL PURPOSES BUDGET
 RESPONSIBILITY CENTER SUMMARY

SUMMARY OF ALL RESPONSIBILITY CENTERS

CITY COUNCIL, COMMITTEES, BOARDS AND SERVICES

ADMINISTRATIVE SERVICES

FIRE SERVICES AND BUILDING SERVICES

MUNICIPAL WORKS SERVICES

PARKS & CEMETERIES

TRANSPORTATION SERVICES

RECREATION AND CULTURE SERVICES

PLANNING SERVICES, BUSINESS DEVELOPMENT SERVICES

SUMMARY OF ALL RESPONSIBILITY CENTERS

	BUDGET TO BUDGET COMPARISON				ACTUAL TO BUDGET COMPARISON			
	2011 NET BUDGET	2010 NET BUDGET	\$ Variance More or (Less) than the 2010 Budget	% Variance	2010 NET ACTUAL	2010 NET BUDGET	\$ Variance More or (Less) than the 2010 Budget	% Variance
CITY COUNCIL, COMMITTEES, BOARDS AND SERVICES	6,441,076	6,195,251	245,825	3.97	6,089,403	6,195,251	(105,848)	(1.71)
ADMINISTRATIVE SERVICES	(59,194,065)	(56,159,973)	(3,034,092)	5.40	(56,989,915)	(56,159,973)	(829,942)	1.48
FIRE SERVICES AND BUILDING SERVICES	18,626,258	17,142,554	1,483,704	8.66	17,634,591	17,142,554	492,037	2.87
MUNICIPAL WORKS SERVICES	16,406,604	17,022,851	(616,247)	(3.62)	17,490,257	17,022,851	467,406	2.75
PARKS & CEMETERIES	3,880,352	4,154,323	(273,971)	(7)	3,643,888	4,154,323	(510,435)	(12.29)
TRANSPORTATION SERVICES	5,782,498	5,313,937	468,561	8.82	6,066,742	5,313,937	752,805	14.17
RECREATION AND CULTURE SERVICES	6,500,080	4,666,164	1,833,916	39.30	4,732,815	4,666,164	66,651	1.43
PLANNING SERVICES, BUSINESS DEVELOPMENT SERVICES	1,557,197	1,664,893	(107,696)	(6.47)	1,319,719	1,664,893	(345,174)	(20.73)
SUMMARY OF ALL RESPONSIBILITY CENTERS	-	-	-	-	(12,500)	-	(12,500)	0.00

CAPITAL BUDGET

TABLE OF CONTENTS

2011-2015 Capital Projects Budget All Services Summary

Fire Services

Project List

Summary

Municipal Works

Project List

Summary

Parks

Project List

Summary

Transportation Services

Project List

Summary

Recreation & Culture

Project List

Summary

Planning, Building & Development

Project List

Summary

Library

Project List

Summary

Museums

Project List

Summary

Information Systems

Project List

Summary

General Government

Project List

Summary

**CITY OF NIAGARA FALLS
2011-2015 Capital Projects Budget
ALL SERVICES**

2011 Capital Projects Total	2012 Capital Projects Total	2013 Capital Projects Total	2014 Capital Projects Total	2015 Capital Projects Total	2011-2015 Capital Projects Total
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EXPENDITURES

Engineering Fees/Design/Studies	2,719,684	20,000				2,739,684
Land/Building/Furniture/Equipment	6,822,048	100,000				6,922,048
Construction	20,864,728					20,864,728
Roads	12,689,420					12,689,420
Storm Sewers	7,145,585					7,145,585
Water	5,299,218					5,299,218
Sanitary Sewers	4,172,730					4,172,730
Sitework/Landscaping	2,361,820	550,000				2,911,820
Contingency	1,986,314					1,986,314
Interest Expense	128,206	47,665	9,374	2,331		187,576
Other	314,755					314,755
TOTAL EXPENDITURES	64,504,508	717,665	9,374	2,331	-	65,233,878

FUNDING SOURCES

Special Purpose Reserves	1,437,899					1,437,899
Capital Holding/Reserve Fund	1,958,792	470,000				2,428,792
Transfer from Operating	13,231,572	245,000	245,000	235,413		13,956,985
Development Charges	5,482,294					5,482,294
Debentures	36,589,186	2,032,019				38,621,205
Land Sales Proceeds	1,750,000					1,750,000
Provincial/Federal Grants	19,719,567					19,719,567
External Contributions	8,064,382	1,368,700				9,433,082
Interest Earned	29,749	1,326	1,339	1,352	1,366	35,132
Gas Tax/Other	5,514,772					5,514,772
						-
TOTAL FUNDING SOURCES	93,778,213	4,117,045	246,339	236,765	1,366	98,379,728

2011-2015 CAPITAL PROJECTS BUDGET

FIRE SERVICES

Diesel Fumes Extraction Systems

Master Fire Plan

Personal Protective Equipment (formerly Bunker Gear)

Portable Emergency Power for All Stations

Radio System

Self-Contained Breathing Apparatus (SCBA)

Specialized Rescue Equipment

Station 1 Roof Repairs

Station Location Study

Technical Rescue Equipment

Thermal Imaging Camera

Training Grounds Upgrades and Repairs

Training Resource Upgrades

CITY OF NIAGARA FALLS
2011-2015 Capital Projects Budget
Fire Services

2011 Capital Projects Total	2012 Capital Projects Total	2013 Capital Projects Total	2014 Capital Projects Total	2015 Capital Projects Total
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EXPENDITURES

Engineering Fees/Design/Studies	58,367	-	-	-	-
Land/Building/Furniture/Equipment	622,582	-	-	-	-
Construction	93,000	-	-	-	-
Roads	-	-	-	-	-
Storm Sewers	-	-	-	-	-
Water	-	-	-	-	-
Sanitary Sewers	-	-	-	-	-
Sitework/Landscaping	-	-	-	-	-
Contingency	-	-	-	-	-
Interest Expense	20,261	-	-	-	-
	-	-	-	-	-
TOTAL EXPENDITURES	794,210	-	-	-	-

FUNDING SOURCES

Special Purpose Reserves	100,000	-	-	-	-
Reserve Fund	-	-	-	-	-
Transfer from Operating	259,896	-	-	-	-
Development Charges	26,385	-	-	-	-
Debentures	3,110,630	-	-	-	-
Land Sale Proceeds	-	-	-	-	-
Provincial/Federal Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Interest Earned	229	-	-	-	-
Other	-	-	-	-	-
	-	-	-	-	-
TOTAL FUNDING SOURCES	3,497,140	-	-	-	-

2011-2015 CAPITAL PROJECTS BUDGET

MUNICIPAL WORKS

**Armoury & Fourth Watermain Replacement
Asphalt Overlays Program
Beaverdams Road Storm & Watermain
Beck Road Bridge Rehabilitation
Boyers Creek Municipal Drain
Bridge Street Sewer & Watermain - Victoria to Erie
Bridgewater Street Watermain Replacement
Cattell Drive Sewer Diversion and Storage Capacity Modifications
Chippawa Parkway Watermain Replacement
Cook Street Watermain
Corwin Crescent Watermain Replacement
Dixon Cul de Sac - from Main to Level
Downtown CIP - Phase 1 & 2
Drummond Road Reconstruction
Dunn Street - Storm Separation - Stanley to Ailanthus
Ferry Street Reconstruction - Main to Stanley
First Avenue - Bridge Street to North Limit
Fruitbelt Parkway Reconstruction
Garner Neighbourhood Oversizing
Gonder Road Bridge Removal
Guard Rail Replacement
Hamilton Street Reconstruction
Hiram Street Sewer Separation
Kalar Road - Kalar P.S. to Paddock Trail Dr. Sanitary Sewer Replacement .
Kalar Road Reconstruction - Lundy's Lane to Beaverdams Road
Kalar Road EA - Rideau to Lundy's Lane
Lemon Road Bridge Replacement
Main Street Watermain and Streetscaping
McBain Centre-SWM Pond Expansion/McLeod Road Improvement
McKenney Road Bridge Rehabilitation
McLeod Road - Kalar Road to Pin Oak Drive
McRae Street Reconstruction Phase 2
Mewburn Road Bridge
Montrose Business Park
Mountain Road Cost Sharing
New Sidewalk Construction
Oakwood Drive North Watermain Replacement
Oakwood Drive McLeod Rd
Reforestation & Naturalization
River Lane, Otter Street and River Road Improvements
Second Avenue & Hamilton Street Reconstruction
Second Avenue/First Avenue/Bridge Street Sewer Separation
Shriner's Creek W-S-2 Retaining Wall Repair
Sinnicks Avenue**

Spring Street Reconstruction
Stanley Avenue (Somerville) Bridge Rehabilitation
Street Light Upgrade
Thundering Waters Master Servicing Study
Union Marsh Drain
Vehicle Replacement
Warren Creek Realignment & Associated Works
Warren Woods Development - Phase 1
Waterloo Drive Sanitary Sewer Repair
Weightman Bridge Rehabilitation
Willodell Road Bridge Replacement
Willoughby Drive Bridge Rehabilitation
Young Municipal Drain

CITY OF NIAGARA FALLS
2011-2015 Capital Projects Budget
Municipal Works

	2011 Capital Projects Total	2012 Capital Projects Total	2013 Capital Projects Total	2014 Capital Projects Total	2015 Capital Projects Total
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EXPENDITURES

Engineering Fees/Design/Studies	2,152,512	-	-	-	-
Land/Building/Furniture/Equipment	2,417,530	-	-	-	-
Construction	4,000	-	-	-	-
Roads	12,689,420	-	-	-	-
Storm Sewers	7,145,585	-	-	-	-
Water	5,299,218	-	-	-	-
Sanitary Sewers	4,172,730	-	-	-	-
Sitework/Landscaping	1,432,004	-	-	-	-
Utilities	1,820,710	-	-	-	-
Interest Expense	33,175	27,546	9,374	2,331	-
Other	314,755	-	-	-	-
TOTAL EXPENDITURES	37,481,639	27,546	9,374	2,331	-

FUNDING SOURCES

Special Purpose Reserves	73,288	-	-	-	-
Capital Holding Reserve/Reserve Fund	1,088,056	-	-	-	-
Transfer from Operating	11,808,737	245,000	245,000	235,413	-
Development Charges	4,339,478	-	-	-	-
Debentures	-	-	-	-	-
Land Sale Proceeds	-	-	-	-	-
Provincial/Federal Grants	4,254,938	-	-	-	-
External Contributions	3,270,382	1,368,700	-	-	-
Interest Earned	27,838	-	-	-	-
Gas Tax/Other	4,345,408	-	-	-	-
	-	-	-	-	-
TOTAL FUNDING SOURCES	29,208,125	1,613,700	245,000	235,413	-

2011-2015 CAPITAL PROJECTS BUDGET

Parks

Baden Powell Park Improvements

Crimson Park Playspace Replacement & Improvements

Edgewood Estates Parkland Trail Development

E.E. Mitchelson Park Improvements

Fallsview Gateway Feature

F.H. Leslie Park Improvements

Kalar Park "Home for Girls Soccer"-Washroom/Park Building

Leash Free Dog Park Development

Maple Grove Columbaria

Millennium Trail Development - Section 4

Mountain Road Landfill Site End Use Development

Oakes Park Improvements

Olympic Torch Recreation Trail

Patrick Cummings Memorial Sports Complex

Playspace Improvement Program

CITY OF NIAGARA FALLS
2011-2015 Capital Projects Budget
Parks

2011 Capital Projects Total	2012 Capital Projects Total	2013 Capital Projects Total	2014 Capital Projects Total	2015 Capital Projects Total
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EXPENDITURES

Engineering Fees/Design/Studies	115,000	20,000	-	-	-
Land/Building/Furniture/Equipment	336,000	-	-	-	-
Construction	57,207	-	-	-	-
Roads	-	-	-	-	-
Storm Sewers	-	-	-	-	-
Water	-	-	-	-	-
Sanitary Sewers	-	-	-	-	-
Sitework/Landscaping	894,816	450,000	-	-	-
Contingency	25,000	-	-	-	-
Interest Expense	20,174	-	-	-	-
	-	-	-	-	-
TOTAL EXPENDITURES	1,448,197	470,000	-	-	-

FUNDING SOURCES

Special Purpose Reserves	167,664	-	-	-	-
Reserve Fund	458,125	470,000	-	-	-
Transfer from Operating	342,564	-	-	-	-
Development Charges	520,598	-	-	-	-
Debentures	666,056	-	-	-	-
Land Sale Proceeds	-	-	-	-	-
Provincial/Federal Grants	1,285,363	-	-	-	-
External Contributions	10,000	-	-	-	-
Interest Earned	1,486	1,326	1,339	1,352	1,366
Other	-	-	-	-	-
	-	-	-	-	-
TOTAL FUNDING SOURCES	3,451,856	471,326	1,339	1,352	1,366

2011-2015 CAPITAL PROJECTS BUDGET

TRANSPORTATION SERVICES

Customer Connection Terminal

Historic Drummondville Parking Study

ITS Equipment

Municipal Lot 19 - Development

Paramics Transportation Model

Parking Lot Resurfacing - Lot 17

Radio Upgrade

Replacement Conventional Buses

Replacement Specialized Buses

Smart Card Programmer

Traffic Signal Rebuilds

Transportation Road Closed Trailer Board

Transportation Study - Masterplan

CITY OF NIAGARA FALLS
2011-2015 Capital Projects Budget
Transportation Services

2011 Capital Projects Total	2012 Capital Projects Total	2013 Capital Projects Total	2014 Capital Projects Total	2015 Capital Projects Total
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EXPENDITURES

Engineering Fees/Design/Studies	310,805	-	-	-	-
Land/Building/Furniture/Equipment	1,950,000	-	-	-	-
Construction	175,000	-	-	-	-
Roads	-	-	-	-	-
Storm Sewers	-	-	-	-	-
Water	-	-	-	-	-
Sanitary Sewers	-	-	-	-	-
Sitework/Landscaping	35,000	-	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
TOTAL EXPENDITURES	2,470,805	-	-	-	-

FUNDING SOURCES

Special Purpose Reserves	189,479	-	-	-	-
Reserve Fund	115,000	-	-	-	-
Transfer from Operating	252,318	-	-	-	-
Development Charges	165,115	-	-	-	-
Debentures	-	-	-	-	-
Land Sale Proceeds	-	-	-	-	-
Provincial/Federal Grants	-	-	-	-	-
External Contributions	50,000	-	-	-	-
Interest Earned	-	-	-	-	-
Gas Tax/Other	809,064	-	-	-	-
TOTAL FUNDING SOURCES	1,580,976	-	-	-	-

2011-2015 CAPITAL PROJECTS BUDGET

Recreation & Culture

Coronation Centre Parking Lot Repair

Chippawa Arena Flat Roof Repair/Replacements

Chippawa Arena Rooftop Heating Units

Gale Centre

**CITY OF NIAGARA FALLS
2011-2015 Capital Projects Budget
Recreation & Culture**

2011 Capital Projects Total	2012 Capital Projects Total	2013 Capital Projects Total	2014 Capital Projects Total	2015 Capital Projects Total
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EXPENDITURES

Engineering Fees/Design/Studies	3,000	-	-	-	-
Land/Building/Furniture/Equipment	226,936	-	-	-	-
Construction	80,000	-	-	-	-
Roads	-	-	-	-	-
Storm Sewers	-	-	-	-	-
Water	-	-	-	-	-
Sanitary Sewers	-	-	-	-	-
Sitework/Landscaping	-	-	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
	-	-	-	-	-
TOTAL EXPENDITURES	309,936	-	-	-	-

FUNDING SOURCES

Special Purpose Reserves	43,682	-	-	-	-
Reserve Fund	-	-	-	-	-
Transfer from Operating	268,674	-	-	-	-
Development Charges	325,000	-	-	-	-
Debentures	32,812,500	-	-	-	-
Land Sale Proceeds	1,750,000	-	-	-	-
Provincial/Federal Grants	-	-	-	-	-
External Contributions	1,059,000	-	-	-	-
Interest Earned	196	-	-	-	-
Other	360,300	-	-	-	-
	-	-	-	-	-
TOTAL FUNDING SOURCES	36,619,352	-	-	-	-

2011-2015 CAPITAL PROJECTS BUDGET

Planning, Building & Development

City Hall Renovations

Community Resource Building - Brick

Condition Assessment of City Buildings

Coronation Centre Partial Roof

Service Centre Roof Replacement

Sylvia Place Market Redevelopment

Transit Wash Bay Wall Repair

CITY OF NIAGARA FALLS
2011-2015 Capital Projects Budget
Planning, Building & Development

2011 Capital Projects Total	2012 Capital Projects Total	2013 Capital Projects Total	2014 Capital Projects Total	2015 Capital Projects Total
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EXPENDITURES

Engineering Fees/Design/Studies	-	-	-	-	-
Land/Building/Furniture/Equipment	605,000	100,000	-	-	-
Construction	60,000	-	-	-	-
Roads	-	-	-	-	-
Storm Sewers	-	-	-	-	-
Water	-	-	-	-	-
Sanitary Sewers	-	-	-	-	-
Sitework/Landscaping	-	100,000	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
TOTAL EXPENDITURES	665,000	200,000	-	-	-

FUNDING SOURCES

Special Purpose Reserves	697,704	-	-	-	-
Reserve Fund	-	-	-	-	-
Transfer from Operating	299,383	-	-	-	-
Development Charges	-	-	-	-	-
Debentures	-	-	-	-	-
Land Sale Proceeds	-	-	-	-	-
Provincial/Federal Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Interest Earned	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	997,087	-	-	-	-

2011-2015 CAPITAL PROJECTS BUDGET

NIAGARA FALLS LIBRARY

Community Centre Branch - Furniture, Equipment

Victoria Avenue Branch - IT Department Renovations

Victoria Avenue Branch - Additional Materials

Victoria Avenue Branch - LaMarsh Room

Victoria Avenue Branch - Public Washrooms & Upgrades

CITY OF NIAGARA FALLS
2011-2015 Capital Projects Budget
Library

2011 Capital Projects Total	2012 Capital Projects Total	2013 Capital Projects Total	2014 Capital Projects Total	2015 Capital Projects Total
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EXPENDITURES

Engineering Fees/Design/Studies	-	-	-	-	-
Land/Building/Furniture/Equipment	149,000	-	-	-	-
Construction	66,000	-	-	-	-
Roads	-	-	-	-	-
Storm Sewers	-	-	-	-	-
Water	-	-	-	-	-
Sanitary Sewers	-	-	-	-	-
Sitework/Landscaping	-	-	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
	-	-	-	-	-
TOTAL EXPENDITURES	215,000	-	-	-	-

FUNDING SOURCES

Special Purpose Reserves	-	-	-	-	-
Reserve Fund	103,336	-	-	-	-
Transfer from Operating	-	-	-	-	-
Development Charges	105,718	-	-	-	-
Debentures	-	-	-	-	-
Land Sale Proceeds	-	-	-	-	-
Provincial/Federal Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Interest Earned	-	-	-	-	-
Other	-	-	-	-	-
	-	-	-	-	-
TOTAL FUNDING SOURCES	209,054	-	-	-	-

**2011-2015 CAPITAL PROJECTS BUDGET
NIAGARA FALLS MUSEUMS**

Lundy's Lane Historical Museum Expansion

CITY OF NIAGARA FALLS
2011-2015 Capital Projects Budget
Museums

2011 Capital Projects Total	2012 Capital Projects Total	2013 Capital Projects Total	2014 Capital Projects Total	2015 Capital Projects Total
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EXPENDITURES

Engineering Fees/Design/Studies	80,000	-	-	-	-
Land/Building/Furniture/Equipment	-	-	-	-	-
Construction	8,325,782	-	-	-	-
Roads	-	-	-	-	-
Storm Sewers	-	-	-	-	-
Water	-	-	-	-	-
Sanitary Sewers	-	-	-	-	-
Sitework/Landscaping	-	-	-	-	-
Contingency	140,604	-	-	-	-
Interest Expense	54,596	20,119	-	-	-
	-	-	-	-	-
TOTAL EXPENDITURES	8,600,982	20,119	-	-	-

FUNDING SOURCES

Special Purpose Reserves	23,025	-	-	-	-
Reserve Fund	-	-	-	-	-
Transfer from Operating	-	-	-	-	-
Development Charges	-	-	-	-	-
Debentures	-	2,032,019	-	-	-
Land Sale Proceeds	-	-	-	-	-
Provincial/Federal Grants	7,295,881	-	-	-	-
External Contributions	2,000,000	-	-	-	-
Interest Earned	-	-	-	-	-
Other	-	-	-	-	-
	-	-	-	-	-
TOTAL FUNDING SOURCES	9,318,906	2,032,019	-	-	-

2011-2015 CAPITAL PROJECTS BUDGET

Information Systems

AGL Cartegraph Implementation Services

Design Electronics Access System Upgrade

Microsoft Office 2010

Microsoft Windows 7 Upgrade

Telus Phone System Upgrade

**CITY OF NIAGARA FALLS
2011-2015 Capital Projects Budget
Information Systems**

2011 Capital Projects Total	2012 Capital Projects Total	2013 Capital Projects Total	2014 Capital Projects Total	2015 Capital Projects Total
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EXPENDITURES

Engineering Fees/Design/Studies	-	-	-	-	-
Land/Building/Furniture/Equipment	515,000	-	-	-	-
Construction	-	-	-	-	-
Roads	-	-	-	-	-
Storm Sewers	-	-	-	-	-
Water	-	-	-	-	-
Sanitary Sewers	-	-	-	-	-
Sitework/Landscaping	-	-	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
TOTAL EXPENDITURES	515,000	-	-	-	-

FUNDING SOURCES

Special Purpose Reserves	143,057	-	-	-	-
Capital Holding/Reserve Fund	364,756	-	-	-	-
Transfer from Operating	-	-	-	-	-
Development Charges	-	-	-	-	-
Debentures	-	-	-	-	-
Land Sale Proceeds	-	-	-	-	-
Provincial/Federal Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Interest Earned	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	507,813	-	-	-	-

2011-2015 CAPITAL PROJECTS BUDGET

General Government

Convention Centre

**CITY OF NIAGARA FALLS
2010-2015 Capital Projects Budget
General Government**

2011 Capital Projects Total	2012 Capital Projects Total	2013 Capital Projects Total	2014 Capital Projects Total	2015 Capital Projects Total
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EXPENDITURES

Engineering Fees/Design/Studies	-	-	-	-	-
Land/Building/Furniture/Equipment	-	-	-	-	-
Construction	12,003,739	-	-	-	-
Roads	-	-	-	-	-
Storm Sewers	-	-	-	-	-
Water	-	-	-	-	-
Sanitary Sewers	-	-	-	-	-
Sitework/Landscaping	-	-	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
	-	-	-	-	-
TOTAL EXPENDITURES	12,003,739	-	-	-	-

FUNDING SOURCES

Special Purpose Reserves	-	-	-	-	-
Reserve Fund	-	-	-	-	-
Transfer from Operating	-	-	-	-	-
Development Charges	-	-	-	-	-
Debentures	-	-	-	-	-
Land Sale Proceeds	-	-	-	-	-
Provincial/Federal Grants	6,883,385	-	-	-	-
External Contributions	1,675,000	-	-	-	-
Interest Earned	-	-	-	-	-
Other	-	-	-	-	-
	-	-	-	-	-
TOTAL FUNDING SOURCES	8,558,385	-	-	-	-

MUNICIPAL UTILITY BUDGET

TABLE OF CONTENTS

Water Fund

Summary

Sewer Fund

Summary

CITY OF NIAGARA FALLS

2011 MUNICIPAL UTILITY BUDGET

RESPONSIBILITY CENTER SUMMARY

		BUDGET TO BUDGET COMPARISON				ACTUAL TO BUDGET COMPARISON			
		2011	2010	\$ Variance	% Variance	2010	2010	\$ Variance	% Variance
		NET	NET	More or (Less) than		NET	NET	More or (Less) than	
		BUDGET	BUDGET	the 2010 Budget		ACTUAL	BUDGET	the 2010 Budget	
WATER FUND									
AUDITING SERVICES	[123010]	5000	5,000	0	0.00	5,000	5,000	0	0.00
INSURANCE CLAIMS	[132015]	0	0	0	0.00	2,739	0	2,739	0.00
REVENUES AND RECEIVABLES	[133005]	845000	801,748	43,252	5.39	844,664	801,748	42,916	5.35
WSIB HEALTH & SAFETY SICK SERVICES	[142015]	15000	15,000	0	0.00	9,672	15,000	(5,328)	(35.52)
SYSTEM MAINTENANCE WATERWORKS	[431000]	(12,699,705)	(12,036,621)	(663,084)	5.51	(12,151,192)	(12,036,621)	(114,571)	0.95
REGIONAL CHARGES WATER WORKS	[432000]	11,628,363	11,000,661	627,702	5.71	11,115,227	11,000,661	114,566	1.04
WATER SYSTEMS RESEARCH & DEVEL.	[433000]	206,342	214,212	(7,870)	(3.67)	168,800	214,212	(45,412)	0.00
TOTAL WATER FUND		0	0	0	0.00	(5,090)	0	(5,090)	0.00

CITY OF NIAGARA FALLS

2011 MUNICIPAL UTILITY BUDGET

RESPONSIBILITY CENTER SUMMARY

		BUDGET TO BUDGET COMPARISON				ACTUAL TO BUDGET COMPARISON			
		2011	2010	\$ Variance	% Variance	2010	2010	\$ Variance	% Variance
		NET	NET	More or (Less) than		NET	NET	More or (Less) than	
		BUDGET	BUDGET	the 2009 Budget		ACTUAL	BUDGET	the 2010 Budget	
SANITARY SEWER FUND									
INSURANCE CLAIMS SERVICES	[132015]	1,000	1,000	0	0.0	433	1,000	(567)	(56.7)
WSIB HEALTH & SAFETY SICK SERVICES	[142015]	35,000	71,000	(36,000)	(50.7)	7,339	71,000	(63,661)	(89.7)
SYSTEM MAINTENANCE SANITARY SEWER	[411000]	(13,316,073)	(13,745,152)	429,079	(3.1)	(13,483,807)	(13,745,152)	261,345	(1.9)
REGIONAL CHARGES SANITARY SEWER	[412000]	12,019,595	12,431,820	(412,225)	(3.3)	12,372,471	12,431,820	(59,349)	(0.5)
SANITARY SEWER RESEARCH & DEVMT	[413000]	1,260,478	1,241,332	19,146	1.5	1,080,651	1,241,332	(160,681)	(12.9)
TOTAL SANITARY SEWER FUND		0	0	0	0.0	(22,913)	0	(22,913)	0.0